

# Raymond E. Trygstad

Associate Chair and Industry Professor, Department of Information Technology and Management  
Illinois Institute of Technology  
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## Education

Ph.D. studies in Computer Science and Technical Communication, Illinois Institute of Technology  
Diploma in Aviation Safety, Naval Postgraduate School  
Master of Science in Systems Management, University of Denver  
4.0 GPA; specialization in Information Systems Management  
Naval Aviator, Undergraduate Pilot Training - Rotary Wing, Training Air Wing 5, United States Navy  
Bachelor of Science, major in European Studies, United States Naval Academy

## Professional History

### *Illinois Institute of Technology*

#### **Ranks**

Industry Professor of Information Technology and Management with the rank of Teaching Professor,  
2023-present, Full time

Industry Professor of Information Technology and Management, 2010-present, Full time

Responsible for creating, teaching, and managing courses in a broad variety of information technology areas including operating system virtualization, disaster recovery/business continuity, legal and ethical issues, and systems integration/introduction to the profession. Designed curriculum and drafted the following degrees: **Bachelor of Science in Applied Cybersecurity and Information Technology**, **Bachelor of Information Technology** (Coursera), **Master of Cyber Forensics and Security**, **Master of Information Technology** (Coursera), **Master of Science in Information Technology and Management**, **Master of Science in Applied Cybersecurity and Digital Forensics**, **Master of Software Development** (China only), **Master of Software Engineering** (China only), **Doctor of Philosophy in Information Technology**. Chair the ITM Curriculum Committee. Chair or Associate Chair of several Faculty Search Committees.

Adjunct Professor of Public Administration, 2007-present, Part time

Designed and taught or co-taught MPA courses in Cybercrime & Information Security and Disaster Recovery & Business Continuity. With Jennifer Lin, co-taught two courses in Cybercrime & Computer Security for the Beijing Police Department. Taught seminar courses in Cybersecurity for MBA students from University of Sao Paulo Brazil.

Lecturer in Information Technology and Management, 2002-2010, Full time

With Dr. C. Robert Carlson, founded the Information Technology and Management degree programs and the Center for Professional Development, which later become the School of Applied Technology. Responsible for creating, teaching, and managing courses in a broad variety of information technology areas including web design, web application development, operating systems, cybersecurity management, and multimedia. Designed and drafted original curriculum for the **Bachelor of Information Technology and Management** and **Master of Information Technology and Management** degrees. When the ACM/IEEE *Curriculum Guidelines for Undergraduate Degree Programs in Information Technology* were published in 2008, only one course had to be added to bring the Bachelor of Information Technology and Management into full compliance with the guidelines. Wrote all of the course descriptions for all courses in the program.

Lecturer in Computer Science, 2001-2002, Part time

Lecturer in Business (E-Commerce), 2000-2002, Part Time

Created and taught key Internet courses in a Stuart School of Business curriculum in e-commerce.

Adjunct Assistant Professor of Computer Science 1995-2001, Part time

Created and managed the Graduate Certificate in Educational Technologies. Working with Argonne National Laboratory, managed a program to provide Internet training and access to nearly 3,000 Illinois secondary school teachers. Created a web development program accredited by the Association of Internet Professionals Certification Accreditation Council. Created and taught **CS 493/CS494 Senior Design Practicum**, a project-based course that was a direct forerunner of Illinois Tech's Interprofessional Project (IPRO) courses.

Assistant Professor of Naval Science, 1992-1994, Full time

#### **Roles**

Associate Chair, Department of Information Technology and Management, 2012-present

Managed and led accreditation process leading to ABET Computing Accreditation Commission accreditation of the Bachelor of Information Technology and Management degree in 2016 and re-accreditation in 2021. Drafted and compiled *ABET Accreditation Self Study* documents, **282 pages for 2015** and **346 pages for 2020**. Created and maintain ITM Department **Student Information** and **Faculty Information** webpages. Drafted, revise, and annually publish **ITM Faculty Information and Departmental**

**Policies and Graduate and Undergraduate Student Information and Departmental Policies.** In order to assist students in course selection and provide reference for parties outside the university, created and publish **ITM Departmental Syllabi** for undergraduate courses and **ITM Courses to Certification Mapping**. Design and conduct annual **new student orientation** and **new faculty orientation** and regularly advise and mentor ITM Department faculty members. Drafted critical ITM Departmental directives including **Standards for Appointment, Promotion, Tenure, and Renewal for Faculty in Information Technology and Management**. Conduct screening and initial interviews for hiring of department adjunct faculty members.

Director of Undergraduate Advising, Department of Information Technology and Management, 2012-present  
 Created a system for undergraduate advising which includes publication of **ITM Undergraduate Advising Notes** about two to three weeks in advance of opening of registration for the next semester. The *Notes* inform students how to make advising appointments, when their adviser will be available, information unique to that semester, recommendations of core curriculum courses, and “featured” elective major elective courses in the department. Following advising sessions, give each advisee printed personalized advising notes for the next semester. Encourage co-terminal degree enrollment, resulting the highest level of co-terminal enrollment in the university: 50% of eligible students in ITM are in the Co-Terminal program. Provide students with an extensive online **list of Information Technology Career Options**, compiled from multiple industry and government resources. Actively contributed and shared ideas as a member of the University Faculty Council Advising Committee.

Associate Director, Center for Cyber Security and Forensics Education (C<sup>2</sup>SAFE), 2018-present  
 Co-Chaired the 2018 NSF-funded Women in Cybersecurity (WiCyS) Conference. Convened meetings of the Advisory Board to consider changes to Program Objectives. Actively participate in the National Initiative for Cybersecurity Education (NICE) Coordinating Council and Regional CAE group.

Interim Associate Director, Center for Cyber Security and Forensics Education, 2014-2018  
 Drafted the Charter for the Center. Invited participants and assembled the Advisory Board. Completed all tasks required for designation of the ITM Department as National Center of Academic Excellence in Cyber Defense Education. Actively participated in the National Initiative for Cybersecurity Education (NICE) Collegiate Subgroup.

Associate Director of Information Technology & Management Programs and Undergraduate Adviser, 2007-2012

Curriculum Coordinator for Information Technology & Management Programs and Undergraduate Adviser, 2002-2007

Curriculum Coordinator for Internet Education, Department of Computer Science and Applied Mathematics, 1995-1999, Part time

Program Manager, graduate-level Certificate Program in Educational Technology, Department of Computer Science and Applied Mathematics, 1996-1998, Part Time

Curriculum Coordinator and Sophomore Adviser, Department of Naval Science, 1992-1994

### Contributions to Teaching

Created, wrote the curriculum for, and taught the following Illinois Institute of Technology courses:

**CS 493/CS494, Senior Design Practicum** (Department of Computer Science)

This was a two-semester Computer Science predecessor of the Interprofessional Projects (IPRO) courses, taken by all CS seniors. Students completed information system redesigns for United Way of Chicago and Habitat for Humanity, and designed a campus multimedia center.

**CS 567 Computers in Education** (Department of Computer Science)

**CS 568 The Internet in Education** (Department of Computer Science)

**Certificate Program in Educational Technology** (Department of Computer Science)

This came out of active involvement in a K-12 Internet program run by Argonne National Laboratory.

**ECOM 516 Web Content Design and Site Management** (Stuart Graduate School of Business)

**ECOM 563 Web Page Design and Navigation** (Stuart Graduate School of Business)

**ECOM 564 Web Site Management** (Stuart Graduate School of Business)

**Internet Technology/Webmaster Certificate** (IT Certificate Program, Rice Campus)

Six-hour full-semester course, fully accredited at the Technical Foundation level by the Association of Internet Professionals Certification Accreditation Council.

**ITM 100 Introduction to Information Technology as a Profession**

**ITMT 330 Introduction to Information Systems and Information Technology as a Profession**

**ITM/ITMD 460 Fundamentals of Multimedia**

**ITM/ITMD 461 Internet Technologies and Web Design**

**ITM/ITMD 462/562 Web Site Application Development**

**ITM/ITMO 356 Introduction to Open Source Operating Systems** (Based on CompTIA Linux+)

**ITM/ITMO 454/554 Operating System Virtualization**

ITM/ITMM 470/570 *Fundamentals of Management for Technical Professionals*

ITMM 485/585 *Legal and Ethical Issues in Information Technology*

ITM/ITMS 478/578 *Information System Security Management*

ITM 574 *Strategic Information Technology Management*

ITMO 556 *Introduction to Open Source Software* (Partially based on CompTIA Linux+)

ITM/ITMS 588 *Incident Response, Disaster Recovery & Business Continuity*

PA 538 *Information Systems Security/Cyber Crime* (with Jennifer Lin – Department of Social Science)

PA 588 *Incident Response, Disaster Recovery and Business Continuity* (Department of Social Science)

Created curriculum for and taught the following course segment at the University of Chicago:

*Certificate in E-Business Strategy: Web Technology*

Taught the following Illinois Institute of Technology courses:

CS 105 *Introduction to Computing* (Lab instructor, Department of Computer Science)

CS 460 *Fundamentals of Multimedia* (Department of Computer Science)

CS 485 *Computers and Society* (Department of Computer Science)

NS 201 *Naval Weapons Systems* (Department of Naval Science)

NS 202 *Seapower and Maritime Affairs* (Department of Naval Science)

Created departmental guidelines, templates, and rubrics for faculty and student support

*ITM Learning Objective Guidelines*

*ITM Research Paper Guidelines and Policies*

*ITM Student Intellectual Property Guidelines*

*College of Computing ITM Syllabus & Presentation Templates*

*Information Technology and Management Research Paper Grading Criteria Rubric*

*ITM Student Resources page*

## Publications and Presentations

Presentation: “Got jobs? Don’t let HR chase your cybersecurity candidates away!” ChiCyberCon 2023, Chicago, Illinois, March 31, 2023

Proceedings: Editor, 2022. *SIGITE ’22: Proceedings of the 23rd Annual Conference on Information Technology Education*. Association for Computing Machinery, New York, NY, USA.

<https://dl.acm.org/doi/proceedings/10.1145/3537674> September 21, 2022

Invited Presentation: “The Cybersecurity Hiring Challenge” CDM Media CIO/CISO Chicago Summit, Chicago, Illinois, May 24, 2022

Presentation: “Navigating the thickets of outcome-based education for Cybersecurity” ChiCyberCon 2021, Chicago, Illinois (virtual), April 16, 2021

Article (non-peer-reviewed): “Communicating Technology to Non-Technical Audiences” *Linkedin.com*, <https://www.linkedin.com/pulse/communicating-technology-non-technical-audience-ray-trygstad/> November 3, 2020.

Presentation: “Comprehending the Crushing Cost of Complexity”, LABMAN Conference, Illinois Institute of Technology, Chicago, Illinois, June 13, 2019

Poster Presentation: Dunn, Michael & J. Caruso, Robert & T. Craven, Patrick & Frost, Lorraine & Trygstad, Ray. (2018). “Proposed Cybersecurity Merit Badge for the Boy Scouts of America.” 22nd Annual Colloquium for Information Systems Security Education (CISSE). New Orleans, LA, June 2018

Poster Presentation: Michael H. Dunn, Robert J. Caruso, Laurence D. Merkle, and Ray Trygstad. (2018). “Proposed Cybersecurity Merit Badge for the Boy Scouts of America.” (Abstract Only). In *Proceedings of the 49th ACM Technical Symposium on Computer Science Education (SIGCSE '18)*. ACM, New York, NY, USA, 1085-1085. DOI: <https://doi.org/10.1145/3159450.3162280>

Speech: “Cybersecurity in the Home and Office” IIT Gunsaulus Society Alumni Luncheon, Chicago, Illinois, April 11, 2018

Contributing Reviewer: ACM, IEEE-CS, AIS SIGSEC, IFIP WG 11.8 *Cybersecurity Curricula 2017: Curriculum Guidelines for Post-Secondary Degree Programs in Cybersecurity* December 31, 2017

Contributing Reviewer: Association for Computing Machinery (ACM) / IEEE Computer Society (IEEE-CS) *Information Technology Curricula 2017: Final Report* December 10, 2017

Presentation: “Breaking Out the Cyber Security Workforce Framework”, ForenSecure 2017, IIT Rice Campus Wheaton, Illinois, April 28, 2017

Invited Presentation: “Comprehending the Crushing Cost of Complexity”, CDM Media CIO Midmarket Summit, Chicago Illinois, October 25, 2016

Presentation: “Cyber-Geography: NSA National Center of Academic Excellence in Cyber Defense Course Mapping for 2-year programs” ForenSecure 2016, IIT Rice Campus Wheaton, Illinois, April 15, 2016

Presentation: “Law Enforcement Override of Unmanned Autonomous Logistics Vehicles (Pulling over a Robotruck)”, ForenSecure 2015, IIT Rice Campus Wheaton, Illinois, April 17, 2015

Presentation: “Enterprise Policies for Mobile Device Security”, ForenSecure 2013, IIT Rice Campus Wheaton, Illinois, April 18, 2013  
 Presentation: “Virtualization and Cloud as Disaster Recovery Solutions”, ForenSecure 2012, IIT Rice Campus Wheaton, Illinois, April 19, 2012  
 Presentation: “Security and Trust in the Cloud”, NetSecure 2011, IIT Rice Campus Wheaton, Illinois, March 25, 2011

### **Contributions to Administration and University Service**

#### *Illinois Institute of Technology*

University Accreditation Committee, 2011-present  
 Co-Chair, Quality Improvement Initiative Subcommittee, 2012-2021  
 University Faculty Council 2016-2018  
 Undergraduate Studies Committee representative, 2016-2018  
 University Faculty Council Committees, 1992-present  
 Ad Hoc Teaching Faculty Committee, 2020-present  
 Advising Committee, 2018-present  
 Co-Terminal Degree Committee, 2016-present  
 Undergraduate Studies Committee, 1992-1994, 2010-present  
 Chair, 2016-2018  
 Vice Chair, 2014-2016  
 Secretary, 2023-2024  
 Introduction to the Professions Subcommittee, 2013-2016  
 Co-Terminal Degree Subcommittee, 2011-2012  
 ABET Accreditation Coordinator, Bachelor of Information Technology & Management, 2014-present  
 National Center of Academic Excellence in Cyber Defense Education Coordinator, Department of Information Technology and Management, 2014-2020  
 Faculty Adviser, Beta Chapter, Gamma Nu Eta - the National Information Technology Honor Society, 2011-2015, 2019-2021  
 Faculty Adviser, IIT ACM Chapter, 1996-1999  
 Faculty Adviser, IIT Officers Christian Fellowship Chapter 1993-1999  
 Co-Chair, World Wide Web Policy Committee, 1996-1998  
 Co-Chair, World Wide Web Working Group, 1995-1996

### **Professional Activities**

Association for Computing Machinery Special Interest Group on Information Technology Education (ACM SIGITE), 2012-present  
 Chair, 2021-2024  
 Vice Chair, 2018-2021  
 Executive Committee member, 2015-2018  
 Chair, 23<sup>rd</sup> ACM Conference on Information Technology Education, SIGITE 2022, September 2022  
 ABET Computing Accreditation Commission (CAC) and CSAB, 2014-present  
 Commissioner, 2021-present  
 Team Chair, 2021-present  
 CAC/CSAB Criteria Committee, 2021-present  
 Chair, CAC Graduate Computing Criteria Subcommittee, 2022-2023  
 Wrote the first draft of the *General Criteria for Master's Level Programs* in Computing  
 CAC Criteria Trainer, 2021-present  
 CSAB Selection Committee Member for Program Evaluators in IT and IS, 2020-present  
 Program Evaluator for Cybersecurity Programs, 2018-2021  
 Program Evaluator for Information Technology Programs, 2014-2021  
 International Society for Ethics and Information Technology (INSEIT) 2022-present  
 Candidate for Board Member 2022  
 Co-Chair, CEPE (Computer Ethics—Philosophical Enquiry) Conference, May 2023  
 Co-Chair, Women in Cyber Security Conference (WiCyS; NSF-funded National Conference), 2018  
 National Initiative for Cybersecurity Education (NICE) Coordinating Council, 2021-Present  
 National Initiative for Cybersecurity Education (NICE) Collegiate Subgroup, 2017-2021  
 Cybersecurity Advisory Board, City Colleges of Chicago 2019-present  
 Contributor, Proposal for the Cybersecurity Merit Badge, Boy Scouts of America, 2016-present  
 Computer Networking and Systems Advisory Board, Oakton Community College, 2018-present  
 Computer Information Systems Advisory Board, City Colleges of Chicago 2016-present  
 Computer Information Systems Advisory Board, Triton College, 2015-present



Dean's Panel Moderator, Illinois Technology Foundation Educator Series, 2015  
 National Chair, Gamma Nu Eta, the Information Management Honor Society 2012-2013  
 First National Chair for Gamma Nu Eta  
 Hosted National Conference at Illinois Institute of Technology, 2013  
 Advisory Committee, Chicago Premier CIO Forum, 2010, 2015  
 Computer Information Systems Advisory Board, College of DuPage, 2008-present  
 Computer and Internetworking Technologies Advisory Board, College of DuPage, 2008-present  
 Panelist and Speakers Bureau member, Technology Executives Club, 2008-2015  
 Chair, CIS Honors Program Advisory Board, Richard J. Daley College 2004-2006  
 Founding Member, Council of the World Wide Web Virtual Library, 1999-2005 (founded by Sir Tim Berners-Lee)  
 World Wide Web Virtual Library Naval and Maritime Virtual Librarian, 1996-2005  
 Association of Internet Professionals Certification Accreditation Council, 1999-2003  
 Subject Matter Expert, CompTIA iNet+ Certification, 1998-2000  
 Naval Academy Information Affiliate, United States Naval Academy, 1994-1996  
 Webmaster, United States Naval Academy, 1994-1996 (First webmaster for USNA)

### ***Significant Non-academic Professional Career Experience***

#### *Illinois Institute of Technology*

*Director of Information Technology*, IIT School of Applied Technology, IIT Center for Professional Development, and IIT Rice Campus; responsible for managing staff and assets including all computer laboratories, faculty and staff computer assets, UNIX/Linux/Windows/ VMware/XenServer servers, networks, and multiple Web sites. 1999-2016  
*Manager of Client Services*, Computing and Network Services (the first university central computing organization); managed staff and assets including university Web site, all computer laboratories, Novell networks, and Helpdesk services. 1997-1999  
*Manager, Instructional Multimedia Center*; constructed the Instructional Multimedia Center, conducted faculty training seminars, provided support for university faculty use of multimedia presentation tools and World Wide Web in an instructional environment. 1995-1997

#### *United States Navy*

*Operations Officer* for a 10 aircraft Anti-Submarine Warfare helicopter squadron. Managed over \$130 million worth of aircraft assets with 99.5% utilization of available resources. Acted as Commanding Officer in his absence. 1991-1992  
*Safety Officer* for two Anti-Submarine Warfare helicopter squadrons. Both units experienced zero aviation or ground mishaps during my tenure in this role. Successfully implemented NAVOSH (Navy version of OSHA) from the ground up in both squadrons. 1987-1988 & 1990-1991  
*Information System Security Officer, Security Manager, and Information Systems Manager*; responsible for acquisition, management and security of computer assets, and direction of physical and document security programs for Helicopter Antisubmarine Squadron (Light) 31. Achieved the first unit Information Security Accreditation and Certification in Naval Air Forces, U.S. Pacific Fleet. 1988-1990  
*Aviation Detachment Officer-in-Charge* of a single aircraft unit operating entirely detached from the parent unit including two periods supporting hydrographic survey operations in Indonesia, and a circumnavigation of South America conducting anti-submarine warfare and anti-surface warfare joint operations with local navies. 1986-1991  
*Student Control Officer* (equivalent role to Dean of Students/Academic Dean) for Navy Advanced Undergraduate Helicopter Pilot Training at Helicopter Training Squadron 18; instructed advanced helicopter students both in the cockpit and in the classroom. Coordinated all postgraduate assignments; arranged and conducted all graduations; managed student grading standards. 1983-1985

### **Current membership in scholarly and professional organizations**

*(See Professional Activities above for offices held)*

Association for Computing Machinery (ACM) + SIGITE, SIGUCCS, and SIGSAC  
 International Society for Ethics and Information Technology (INSEIT)  
 Military Cyber Professionals Association  
 Information Systems Security Association (ISSA)  
 The Internet Society (ISOC) + Cybersecurity SIG  
 Internet Corporation for Assigned Names and Numbers (ICANN)  
 Professional Member, Gamma Nu Eta (TNH) - the Information Technology Honor Society

### **Honors, Awards, and Certifications**

Appointed to the new rank of Teaching Professor at Illinois Institute of Technology, 2023  
 2020 ITM ABET Self-Study selected and presented as a model self-study, 2023 ABET Symposium

Dean's Service Award, Illinois Tech College of Computing, 2021  
 Principal Investigator, DoD Cyber Scholarship, 2021-2022  
 Dean's Educational Excellence Award, IIT School of Applied Technology, 2018  
 Principal Investigator, subgrant of Women in Cybersecurity Conference grant, National Science Foundation, 2017-2018  
 Principal Investigator, Cybersecurity National Action Plan (CNAP) Investment in Expansion of CAE-C Education Programs Grant, National Security Agency, 2017-2018  
 Excellence in Teaching Award, IIT School of Applied Technology, 2012  
 Professional Member, Gamma Nu Eta - the National Information Technology Honor Society, 2011  
 Navy Commendation Medal, 1992  
 Navy Achievement Medal, 1990 and 1991  
 Boy Scout of America District Award of Merit, Gulf Coast Council (Florida), Blackwater District, 1984

### **Certifications**

Naval Aviator / Anti-Submarine Warfare Helicopter Pilot / Advanced Helicopter Flight Instructor  
 U.S. Navy Officer Subspecialist, Information Systems Management - unproven  
 CompTIA iNet+ (CompTIA Subject Matter Expert)

### **Civic and Community Activities**

Naperville Men's Glee Club, Naperville, Illinois, Second Tenor 1994-present  
 Poster/Program/Publication Designer and Editor, 1994-Present  
 Webmaster, 1994-2008  
 Wesley United Methodist Church, Naperville, Illinois, 1993-Present  
 Audio-Visual Lead, 2007-Present  
 President, United Methodist Men, 2000-Present  
 Lay Speaker/Lay Servant, 1995-Present  
 Member, Church Council, 1995-Present  
 Chair, Staff-Parish Relations Committee, 2004-2008  
 Boy Scouts of America, 1964-2023  
*Three Fires Council, Illinois*  
 Scout Troop 100 / Venture Crew 100 Chartered Organization Representative 1997-2009, 2022-2023  
*Gulf Coast Council, Florida*  
 Unit Commissioner, 1982-1984  
 Awarded District Award of Merit, Blackwater District, 1984  
 Organized and chaired Blackwater District Diamond Anniversary Camporee  
 Organized and conducted Chartered Organization Representative training  
 Completed Woodbadge Training Course, SE 367 (did not complete ticket due to military orders)  
*San Diego County Council, California*  
 Cub Scout/Boy Scout/Explorer 1964-1973  
 Junior Assistant Scoutmaster, Troop 709, 1972-1973  
 Senior Patrol Leader, Troop 764, 1971-1972  
 United Way/Crusade of Mercy of Chicago Information Technology Committee, Chicago, Illinois, 1996-1999  
 Naperville Area Chamber of Commerce, Naperville, Illinois 1995-1998  
 Member, Technology Leadership Committee and 1996 Technology Expo Planning Committee  
 Christ United Methodist Church, Norfolk, Virginia, 1991-1992  
 Children's Choir Director and Sunday School Teacher  
 Cameron Highlanders Pipe Band, San Diego, California 1988-1990  
 "B" Band member  
 Wesley Memorial United Methodist Church, Pea Ridge, Florida, 1983-1984  
 Charter Member and first Choir Director  
 First United Methodist Church of Milton, Milton, Florida, 1982-1983  
 Choir Second Tenor and Bell Choir member  
 Faith Lutheran Church, Vista, California 1964-1981  
 Children's Choir Director 1980-1981  
 Sunday School Teacher, Shepherd of the Valley Lutheran Church, Oceanside, CA (mission), 1972-1973  
 Folk Choir Baritone 1969-1973  
 Naval Air Training Command Choir, 1977-1979  
 Second Tenor and Barbershop Quartet Lead Singer  
 Civil Air Patrol Cadet Squadron 47, Vista and Carlsbad, California, 1968-1973  
 Cadet Commander, 1971-1973